

Digital Financial Services Term and Tariff Revision

January, 2024

Addis Ababa

No. 02/2024

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1. Background

These days the innovations of technology fundamentally changes the ways banks functions and delivers value to customers and provides competitive advantage for the first movers in the banking industry. Digital transformation in the banking industry has consistently optimized operations from process streamlining to increased customer accessibility and customer satisfaction. Moreover, digital transformation in the banking is changing the expectations of the next generation of bank clients. Financial institutions that fail to get ahead of the digital curve will become uncompetitive and face narrower paths to profitability.

Recognizing the importance of digital transformations Berhan Bank recently invested in three tiered state-of-the art database technology and different digital banking platforms in the efforts to meet the expectations of existing and potential customers. However, the investment return on digital banking for the Bank is minimal in margin improvement than enhancing its competitiveness in service delivery.

This proposal document is prepared to get revision of the Bank's prevailing digital financial services (DFS) terms and tariff to help the Bank maximize revenue potential and improve margins and profitability.

2. Rationale

The current DFS terms and tariffs of the Bank served for the last four years starting from March 2019. Most local banks' revise their terms and tariff every year considering trends in the financial services industry to bring competitive pricing. We believe our Bank's DFS terms and tariff is low as compared to other local banks players in the industry. Moreover, most of DFS is not included in the Bank's prevailing terms and tariff and its contribution become insignificant in the Bank's bottom-line.



Berhan Bank

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In the efforts to revise the prevailing DFS terms and tariff and introduce competitive pricing, we undertake quick survey on five local banks and benchmarked their price to be fair for the Bank's profitability and consumer protection in the digital banking market place.

3. The Scope

The revision of Bank's DFS terms and tariff proposal considers those digital services that run within the Bank platform, on the Premier Switch Solution member banks' platform and telebirr outgoing services. Ethswitch service fees and charges implemented on July 24, 2023 remains AS IS due to the fact that it clearly presented the modalities of sharing fees and charges between Ethswitch and participating banks. The proposed revised DFS terms and tariff shall not apply to Berhan Bank staff and the digital services are provided free of fees and charges.

4. Local Banks' Experiences

The experiences of the under listed local banks is considered and annexed to this proposal document to indicate the competitiveness of the Bank's proposed pricing and provide insights for decision makers.

- 1.1 Awash Bank SC
- 1.2 Commercial Bank of Ethiopia
- 1.3 Oromia Bank SC
- 1.4 Lion International Bank SC
- 1.5 Debub Global Bank SC
- 1.6 Addis International Bank SC

5. Proposed DFS Terms and Tariff

The proposed DFS terms and tariff is presented as follows for each major digital banking service.





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5.1 Card banking Terms and Tariff

| Proposed PSS Member Banks' ATM Services Terms and Tariff | | | | | | |
|--|--------------------------------|--------------|-------------|----------|----------------|---------------|
| | * | | | Revised | | Existing |
| | | | Existing | Proposed | Paid to | Fees Paid to |
| SN | Type of services | Fees Basis | Berhan Fees | Fees | Berhan Bank | PSS |
| 1 | New normal card & PIN printing | per card | ETB 30 | ETB 100 | ETB 88 | ETB 12 |
| 2 | Card replacement | per card | ETB 50 | ETB 100 | ETB 88 | ETB 12 |
| 3 | PIN reissuance | Per PIN | ETB 10 | ETB 15 | ETB13 | ETB 2 |
| 4 | Liyu Card with Green PIN | Per PIN | ETB 30 | ETB 100 | ETB 95 | ETB 5 |
| 5 | Prepaid Card Issuance | per card | | Birr 300 | | |
| 6 | On-us ATM mini statement | Perview | ETB 0.50 | ETB 0.50 | ETB 0.25 cents | ETB 0.25 cent |
| 7 | Off-us ATM mini statement | Perview | ETB 1 | ETB 1 | ETB 0.75 cents | ETB 0.25 cent |
| 8 | On-us ATM balance inquiry | Perview | ETB 0.50 | ETB 0.50 | ETB 0.25 cents | ETB 0.25 cent |
| 9 | Off-us ATM balance inquiry | Perview | ETB 1 | ETB 1 | ETB 0.75 cents | ETB 0.25 cent |
| 10 | On-us ATM cash Withdrawal | per 100 birr | ETB 0.25 | ETB 1 | ETB 0.62 cents | ETB 0.38 cent |
| 11 | Off-us ATM cash Withdrawal | per 100 birr | ETB 0.50 | ETB 1.25 | ETB 0.75 cents | ETB 0.50 cent |
| 12 | ON-US Money send on ATM | per 100 birr | ETB 0.25 | ETB 1 | ETB 0.75 cents | ETB 0.25 cent |

5.2 Point of Sales (POS) Service Terms and Tariff

| Pss member Banks' POS Services Terms and Tariff | | | | | | |
|---|-------------------------------------|--------------------------|----------------------------|--------------------------|------------------------|---------------------------|
| SN | Type of services | Fees Basis | Existing Berhan Fees | Revised Proposed Fees | Paid to Berhan Bank | Existing Fees Paid to PSS |
| 1 | On-us cash Advance | Per 100 birr transaction | | ETB 0.35 cents | ETB 0.25 cents | ETB 0.10 cents |
| 2 | Off-us cash Advance | Per 100 birr transaction | | ETB 0.50 cents | ETB 0.25 cents | ETB 0.25 cents |
| 3 | Fund transfer within Berhan Bank | Per 100 birr transaction | | ETB 0.20 cents | ETB 0.10 cents | ETB 0.10 cents |
| 4 | On-us mini statement | For each request | | ETB 0.25 cents | ETB 0.25 cents | |
| 5 | Off-us mini statement | For each request | | ETB 0.50 cents | ETB 0.50 cents | |
| 6 | On-us balance inquiry | For each request | | ETB 0.25 cents | ETB 0.25 cents | |
| 7 | Off-us balance inquiry | For each request | ETB 0.50 d | ETB 0.50 cents | ETB 0.50 cents | |
| 8 | International POS transactions | Per 100 birr transaction | | ETB 1 | ETB 0.75 cents | ETB 0.25 cents |
| 9 | Preautoraization & complete | For each request | | ETB 1 | ETB 1 | |





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5.3 Mobile Banking Terms and Tariff

| | Proposed Mobil | e Banking Servic | e Terms and Tarif | | |
|-----|--|------------------|----------------------|--------------------------|--|
| SN | Type of Services | Fees Basis | Existing Berhan Fees | Proposed Revised Fees | |
| 1 | Fund transfer to other accounts within Berhan Bank | | | | |
| 1.1 | For Transaction value less than or equal to 5,000 Birr | per 100 birr txs | ×. | 0.30 ETB | |
| 1.2 | For Transaction values between 5,001 and 25,000 Birr | per 100 birr txs | - | 0.20 ETB | |
| 1.3 | For Transaction values between 25,001 and 100,000 Birr | per 100 birr txs | - | 0.15 ETB | |
| 1.4 | For Transaction values morethan 100,000 ETB | per 100 birr txs | - | 0.10 ETB | |
| 2 | Fund transfer to own account | Per 100 birr txs | Free | Free | |
| 3 | Fund transfer from bank accounts to telebirr | | | | |
| 3.1 | For Transaction valueless than or equal to 5,000 Birr | per 100 birr txs | <u> </u> | 0.35 ETB | |
| 3.2 | For Transaction values between 5,001 and 25,000 Birr | per 100 birr txs | ÷ | 0.25 ETB | |
| 3.3 | For Transaction values between 25,001 and 50,000 Birr | per 100 birr txs | <u>u</u> | 0.15 ETB | |
| 3.4 | For Transaction values morethan 50,000 ETB | per 100 birr txs | | 0.10 ETB | |
| 4 | Account mentenance fee | permonth | | ETB 10 | |





5.4 Internet Banking Service Terms and Tariff

| Proposed Internet Banking Service Terms and Tariff | | | | | |
|--|-----------------------------|------------------|---------------|------------------|--|
| | | | | Proposed Revised | |
| SN | Type of service | Fees basis | Existing Fees | Fees | |
| | View/print Bank Account | | | | |
| 1 | statement | Per order | - | ETB 1 | |
| | View/print daily currency | | | | |
| 2 | exchange rate | Per order | | Free | |
| | Account to account fund | | 8 | | |
| 3 | transfer within the Bank | Per 100 birr txs | 5 | ETB 0.10 cents | |
| | Fund transfer to own | | | | |
| 4 | account | Per transaction | Free | Free | |
| | Outgoing fund transfer Real | | | | |
| | Time Gross Settlement(RTGS) | | | | |
| 5 | MT103 | Per transaction | ETB 35 | ETB 100 | |
| | Bank to Bank fund | | | | |
| | transfer(MT 202) both | | | | |
| | incoming and outgoing | | | | |
| 6 | transactions | Per transaction | | ETB 50 | |
| 7 | Cheque book request | Per order | - | ETB 15 | |
| 8 | Cheque stop payment | Per order | - | ETB 100 | |

6. Conclusion and Recommendation

The proposed revised fees will diversify and enhance the Bank's existing revenue streams and contributes to its profitability. The fees are also fair and competitive as compared to local competitors' banks pricing. And hence, we propose the approval the proposed DFS terms and tariff to gain the expected revenue from service provision digital banking services.



